

Guidance on a Code of Conduct for Governance Boards (Maintained Schools, PRUs and Academies.)

Although everyone serving on any level of governance within a school¹ do so as volunteers. it is still important for any governor or trustee to undertake their governance role following professional and behaviour standards i.e. a code of conduct.

The purpose of a code of conduct is to set out those expectations of behaviours for everyone serving on the governance board. When someone new joins the board, it is an important part of the induction process for any new governor, trustee or management committee member.

Any code of conduct will and must recognise the 3 core functions of governance for maintained school governance boards as set out in the [DfE Maintained School Governance Guide](#) and the purpose of governance for an academy trust as set out in the [DfE Academy Trust Governance Guide](#).

In addition, because as a member of a governance board you are a public servant, your code must be aligned to [The Seven Principles of Public Life](#) (also known as the Nolan Principles):- Selflessness, Integrity, Objectivity, Accountability, Openness, Honesty and Leadership.

Best practice for any code of conduct, adopted by the governance board, is that it needs to be clear on expectations related to roles and responsibilities and on relationships between governance board members. All involved in governance **must** take individual responsibility for their behaviours and attitudes and accept that they will be held to account against the code of conduct.

A code of conduct is a useful tool to help develop effective governance when used to support an annual review of effectiveness and impact.

The following is a suggested Model Code of Conduct that can be adapted to suit any governance board²: -

¹ School throughout this document refers to all maintained schools, academy trusts, pupil referral units and therefore includes all governors, trustees, management committee members and anyone serving on local arrangements within a Multi-Academy Trust.

² Maintained School – Community, VC, VA; Management Committee; Academy Trust; Multi-Academy Trust and its local governance arrangements

Code of Conduct for the Governance Board of Kingsbury Episcopi Primary School

This board understands that potential or perceived breaches of this code of conduct will be taken seriously and could lead to formal sanctions.

We agree that this code of conduct will be reviewed annually and where there are significant changes to law and policy or as needed.

The code of conduct is endorsed by all of the governance board and was adopted on - [date]

Signed.....Simon Faull..... [Chair of the board]

We accept as part of this code of conduct that collectively our focus will be on our strategic functions as set out in regulation and we also agree to the following: -

Roles and Responsibilities

- We understand our strategic purpose, the role of executive leaders and their responsibilities in the day-to-day management of the school and will be mindful of our actions that might undermine their operational role.
- We have a duty to act fairly and without prejudice, and in so far as we have responsibility for staff, we will fulfil all that is expected of a good employer.
- We accept and respect the difference in roles between the board and staff but will be, when required, candid when holding them to account, especially the executive leadership.
- We will ensure that our actions, within the school and local community, reflect the ethos and values of the school and in particular will be mindful in our private communications (including on social media) of upholding the reputation of the school.
- We accept that we have no legal authority to act individually, except when the board has given us delegated authority to do so, and therefore we will only speak on behalf of the board when specifically authorised to do so.
- We accept collective responsibility for all decisions made by the board and stand by those decisions. We will also: -
 - Be mindful and consider how our decisions affect our school community and the wider community.
 - Where decisions and actions, individually or collectively, conflict with the Seven Principles of Public life we will speak up; and
 - We will work collectively for the benefit of our school/s.

- We agree to adhere to the rules, policies and procedures of the board as set out in relevant governance documents and law. Including following our agreed and established policy/procedure when making or responding to complaints.
- Where decisions and actions conflict with the Seven Principles of Public Life or may place pupils or staff at risk, we will speak up and bring this to the attention of the relevant authorities.
- At all times we will act appropriately and openly in our governance.

Relationships

- We will work as a team and develop effective and constructive working relationships with our school leaders, staff, parents/carers and other stakeholders.
- We will ensure close personal relationships between employees and/or governors/trustees/management committee members should not be permitted to influence decisions made and must be declared at the earliest opportunity.
- We will act professionally towards our governance colleagues and express views openly, courteously and respectfully in all our communications with other governors/trustees/management committee members, the Clerk to the board and school staff both in and outside of meetings.
- We will support the Chair in their role of ensuring appropriate conduct within meetings and at all times.
- We will engage constructively with relevant authorities and other schools.

Confidentiality

- Complete confidentiality will be observed for those matters deemed confidential or where they concern an individual member of staff, a pupil or their families.
- Confidential papers will be held and disposed of appropriately in line with UK General Data Protection Regulation (UK GDPR), including information held electronically.
- Information held on any personal devices such as laptops, home computers, mobile phones, iPads etc. will be managed in line with expectations within the UK GDPR.
- Details of any governance board vote will not be revealed.
- We will observe confidentiality when participating electronically in any governance board meeting and abide by the principles within our electronic participation protocols.
- Confidentiality will be maintained even after we have left office, and we will: -
 - return any papers held to the Clerk for destroying, or
 - if held electronically make sure that they are deleted, and
 - accept that our school-based email accounts will be closed and access to governance board portals will be removed.

Transparency

- In the interests of openness and transparency we accept that: -
 - Our full names, date of appointment, terms of office, roles on the board (including committee membership), attendance records, relevant declared interests, category of governor/trustee/management

committee member and the body responsible for appointing us will be published on the school's website during our term of office as a governor and for 1 year after our term of office ends or following our resignation from the governance board.

- Information relating to board members will be collected and logged on the DfE's national database of governors, GIAS (Get Information about Schools) and that some of this information will be publicly available.
- We will declare and record in the Register of Business Interests, which we accept is published on the school website, any business, personal, financial or other interest that is connected to the board's business.
- Any declared interest in agenda items will be noted at the start of any meeting and we will leave the meeting for the duration of any discussion and if applicable subsequent vote.
- Any conflict of loyalty from declared interests resulting from relationships within the board membership or school/s staff will be declared in meetings.
- We will always act in the best interests of the whole school and not as a representative of any group.

Commitment

- We acknowledge that our volunteering governance role involves the commitment of our time and energy and that on occasion this may be significant amounts.
- We will each involve ourselves actively in the work of the board, and accept our fair share of responsibilities, including service on committees or working groups where applicable.
- We will make full effort to attend all meetings. Where we cannot attend, we will explain in advance, to the Clerk and/or Chair, why we cannot attend.
- We will participate in induction training and induction support within our setting. We will attend safeguarding training and ensure this is regularly updated and will also be responsible for developing our individual skills and knowledge as part of the board's collective skills and knowledge during our term of office.
- We will ensure that we are prepared for meetings by reading all papers. In doing so we will be ready to contribute to the meeting.
- We will get to know our school/s well and respond to opportunities to involve ourselves in school activities.
- When visiting the school/s, arrangements will have been made in advance with relevant staff and observing our and the school/s protocols.
- When visiting the school in a personal capacity such as a parent or carer, we will recognise our commitment made in this code and our responsibilities as a governance volunteer.